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# STATE TAX

I AWYFR OF THE YEAR

## **JANETTE** M. LOHMAN

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## **ABOUT JANETTE M. LOHMAN**

Janette began her education at William Jewell College ("WJC"), where she graduated in 1977 with a B.A., summa cum laude, in Political Science, earned her J.D. from Saint Louis University School of Law ("SLU Law") in 1981, earned her M.B.A. from SLU Cook School of Business in 1982, and her LL.M. in Taxation from Washington University Law School ("WashU Law") in 1985. Janette became a CPA in 1982. In 1995. WJC conferred upon her its highest alumni honor the Citation for Achievement, and in 2007 the AICPA and MSCPA named Janette a "Woman to Watch"

Janette served as a tax intern during law school and, between 1985 and 1987, as a Tax Manager for Touche Ross & Co. ("TR&Co"). In 1986, Janette was awarded the TR&Co St. Louis Office prize for Teamwork & Leadership for her innovations in streamlining the Firm's billing processes and the use of computers to automate formerly manual tax return schedules. In 1987, Janette joined McDonnell Douglas Corporation ("MDC") where, over the next 6 years, Janette advanced from Senior Corporate Attorney, to Corporate Counsel, to Director of Tax Planning and Assistant General Counsel. While at MDC, Janette was lead in-house counsel for the divestiture of MDC's European information systems ("IT") businesses. Over a 4-month period. Janette negotiated the sales of MDC's IT solutions and related businesses in several European countries, which resulted in securing a \$250 million price for discontinued operations. Prior to leaving MDC, Janette was awarded an Aerospace Leadership Award.

#### The Accidental Bureaucrat

Governor Mel Carnahan appointed Janette to serve as the first female Director of the Missouri Department of Revenue ("DOR") where she served from April 1993 through December 1997. Janette supervised 5 divisions that collected \$18+ billion annual revenues, licensed over 4 million drivers, and titled over 6 million motor

vehicles. Under her leadership, the DOR automated the driver licensing system, and introduced one of the first state electronic filing systems for income tax returns. Janette directed the consolidation of the state's 5 collection systems into one system, which increased bad debt collections by \$100+ million in its first year. Janette also served on the boards of the Multistate Tax Commission, the Federation of Tax Administrators. and the Missouri State Employees Retirement System, the latter of which, at the time, managed over \$4 billion in retirement assets. During her tenure as Director, the DOR was awarded eight MO Governor's Awards for Quality and Productivity for its innovative modernization projects.

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#### The Accidental Practitioner

From 1998 through the present date, Janette has represented local companies nationally and national companies locally, dividing her time between credits and incentives work and her SALT litigation and controversy practice. For the last 18 of those years, she has been a partner at Thompson Coburn LLP.

Missouri was the first state to provide viable transferable state tax credit programs. While serving as Director of the DOR. Janette assisted in drafting the legislation that implemented these very successful programs In 1998, one of the U.S.'s largest financial institutions retained Janette to, not only help monetize its excess Missouri tax credits, but also to take the credit transferability concept to other states. Two decades later Janette remains lead state tax credit counsel for her client, which is now the nation's largest investor in state lowincome housing, historic renovation, Brownfield remediation, and other credit programs. Janette has assisted in drafting and lobbying for legislation to implement similar transferable tax credit provisions in other states, and she has helped design the structures and sales of billions of dollars of state tax credits in dozens of states. This activity has helped fund a variety of meaningful projects, including historic restoration, the remediation of Brownfield/Grayfield areas, business expansions promoting economic development, and low-income and affordable housing construction. Janette has also performed expansion/ relocation incentives negotiations for other clients for multi-million dollar property tax abatements, jobs credits, and other financial incentives for electricity generating facilities, headquarters locations, and cement and other manufacturing facilities.

The rest of Janette's time is spent in the SALT controversy, and litigation area representing clients ranging from privately owned businesses to Fortune 100 conglomerates. Janette has prepared multiple multi-state voluntary disclosure projects to eliminate contingent and actual SALT liabilities for retailers, wholesalers, truck lines and other industries. She has prepared many multi-state analyses for large businesses to determine potential sales/use tax liability for interstate activities, obtained favorable private letter rulings to resolve the consequences of transactions prior

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to implementation, tax opinions to document and protect tax structuring for complex M&A, and related planning to ensure that her clients achieve and maintain the SALT results they seek.

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Over the past two decades. Janette has handled complex income tax litigation by successfully combatting illegal assessments involving constitutional issues, inappropriately imposed apportionment methods, complicated disputes over the utilization of separate return net operating losses, and multistate disputes over non-business income resulting from the divestitures of going concerns in explosives, credit card companies telecommunications technologies transportation and publishing industries. tax disputes handled property involving outrageous assessments based on erroneous overvaluations, misclassifications, and discrimination for agricultural and mining properties, major manufacturing facilities, apartment complexes and large city office buildings. She has litigated sales/ use tax exemption cases involving the construction, real estate development, manufacturing, IT, food services (airlines and restaurant chains), pharmaceuticals, and other industries, settling many of these cases favorably at the court house steps.

#### **Professor Lohman**

For 18 years. Janette shared her SALT knowledge with others through her former roles as an adjunct professor of SALT at both SLU Law and WashU Law's LLM program. Janette has helped many of her students publish articles in the national SALT periodicals, and has occasionally sponsored a "real client" for her students to represent, pro bono. In 2006. Janette received SLU's university-wide Faculty Excellence Award. Janette has written and given more than 250 SALT or ethics presentations at seminars sponsored by not-for-profit SALT organizations including the Institute for Professionals in Taxation ("IPT"), the Council on State Taxation, the Tax Executives Institute. Inc., Associated Industries of Missouri, the New York University Summer Tax Institute, the American Bar Association ("ABA") Committee on SALT, the Hartman SALT Forum ("Hartman"), the Georgetown Law Center, the National Multistate Tax Symposium ("NMTS"), and the Independent SALT Alliance ("ISA"). She has published dozens of articles in Tax Notes - State and other SALT periodicals, formerly served as an editor for the ABA's Property Tax

Deskbook, and authored a chapter in the ABA's publication, Careers in Tax I aw

#### **SALT Professional Activities**

If there is a SALT organization, Janette has likely held one of its leadership positions. In July 2021, Janette completed her 4 years' officers' rotation on the Board of Governors for the IPT. the largest national SALT organization, with over 6,000 members. Janette also holds the IPT's CMI (Sales Tax) and CCIP (Credits and Incentives) designations, and serves on the IPT's CCIP Examination and Outreach Committees. She currently serves on the ABA SALT Committee's Executive Committee as liaison to the IPT. on the board of ISA, and on the Advisory Boards for NMTS, Hartman, and Tax Notes - State. Since 2005, Janette has enjoyed continuous recognition from "Best Lawyers", "Super Lawyers", and Martindale Hubble. Janette was elected to the American College of Tax Counsel ("ACTC") in 2012, and currently serves as ACTC's Regent for the 8th Circuit. Janette's more recent distinctions include selection as one of 14 Influential Women in Tax Law by Law360 (2019); selection as Lawyer of the Year for Litigation & Controversy - Tax in St. Louis by Best Lawyers (2020), and induction into the Order of the of the Fleur de Lis, Alumni Honorary Society of SLU Law (2020).

### **FIRM PROFILE**

Thompson Coburn is a full-service law firm with 375 attorneys practicing in more than 50 areas, with offices in Chicago, Dallas, Los Angeles, Southern Illinois, St. Louis, and D.C. In 2019, the firm was recognized by the Association of Corporate Counsel as an ACC Value Champion. Thompson Coburn was also the recipient of the Minority Corporate Counsel Association's 2019 George B. Vashon Innovator Award, a recognition for organizations who have made extraordinary strides to support diverse attorneys. For 13 consecutive years, the firm earned a perfect score for LGBTQ workplace equality in the Human Rights Campaign's Corporate Equality Index, and has received "Gold Certification" by WILEF for seven consecutive years. In 2020, Thompson Coburn received Mansfield 3.0 Certification Plus status and has committed itself to re-certification in 2021 for Mansfield 2021.

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Most people tendo not speak in code, so to translate, that's New York, los Angeles, Chiego, Mami, Raleigh Durham, Boston and Dallas/Fort Worth. But it really doesn't mater what the IATA, sorry, the International Air Transport Association calls them, doesn't first the fact that you have to get there that's important. And because none of these ciries is less than three thousand miles from London, you'll probably want the artifine that takes you there to provide highest standards of comfort and service possible in that case you come to the them to the the

We have a highly experienced and attentive cabin crew, a varied selection of wines, a team of nationally acclaimed chefs designing inno vative, mouth-watering menus, and we offer

American Airlines

American Airlines offers over twenty daily non-stop flights from the looking UK to the seven US gateway cities in our beadline. From these we can livile I easily connect you to hundreds more throughout the US, Canada, Latin your wa

